HISTORY

This business was founded in 1912 by J. J. Newberry and has grown from one store operated in 1912 to two hundred and ten stores operated in 1928 as shown in the chart below. The business was incorporated January 1, 1923, and is still under the original management. Last year fifty-nine new stores were added to the chain.

RECORD OF GROWTH

					Sales
Tan.	1.	1923	33	Stores	\$
Dec.	31.	1923	51	44	3,564,946.51
- 66	"	1924	68	**	5,114,338.79
66	**	1925	86	44	6.897,413.59
46	66	1926	112	"	9,985,073.71
"	"	1927	151	"	15,069,158.69
**	66	1928	210	44	20,609,366.02

EARNINGS

	On Sales	On Common	Stock
1923	8.72%	\$4.68 per	share
1924	8.75%	\$6.42 per	share
1925	8.58%	\$8.28 per	share
1926	8.88%	*\$3.06 per	share
1927	8.16%	**\$3.65 per	share
1928	8.21%	†\$4.62 per	share

*300% Stock Dividend issued September 1st, 1926, making total of 206,000 shares Common Stock outstanding as against only 50,200 shares December 31st, 1925.

**213,200 shares Common Stock outstanding

December 31st, 1927.

†239,620 shares Common Stock outstanding December 31st, 1928.

OFFICERS

C. T. NEWBERRY	CHAIRMAN OF THE BOARD
J. J. NEWBERRY	PRESIDENT
E. A. NEWBERRY	
G. A. CRITTENDEN	VICE-PRESIDENT
J. L. BOUGHNER	VICE-PRESIDENT
T. H. HOCHSTRASSER	VICE-PRESIDENT
W. C. SCHULZ	SECY. AND ASST. TREAS.
J H EWENASST.	SECY, AND ASST. TREAS.

DIRECTORS

C. T. NEWBERRY	
J. J. NEWBERRY	
J. L. BOUGHNER	
C. V. PALLISTER	
W. W. L'HOMMEDIEU	
T. H. HOCHSTRASSER	
WALTER WILLIAMS	
G. A. CRITTENDEN LOS AND	

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J. J. NEWBERRY CO.

NEW YORK

STATEMENT

DECEMBER 31st, 1928



I. J. NEWBERRY COMPANY

AND SUBSIDIARY OPERATING COMPANIES

CONSOLIDATED BALANCE SHEET AS AT DECEMBER 31, 1928

ASSETS

LIABILITIES

CURRENT LIABILITIES:

PROPERTY AND EQUIPMENT:
Land and Buildings at Cost \$1,765,606.96 Furniture and Fixtures\$2,915,492.50 Less Reserve for Depreciation. 359,437.52
2,556,054.98
Alterations and Improvements to Owned and Leased Premises. 2,839,287.41
Less Reserve for Amortization 245,871.58 2,593,415.83
CURRENT ASSETS:
Cash in Banks and on Hand 1,028,310.40
Miscellaneous Claims and Accounts Receivable 13,929.31 Inventories of Merchandise pre-
pared by Company, at Cost or
Market, whichever is lower 4,780,545.50 5,822,785.21
Employees' Notes Receivable—Secured by Capital Stock of the Company
Investments in and advances to
Other Investments 10,781.38
Deferred Charges and Prepaid Expenses
\$13,930,011.67
SURPLUS AND INCOME ACCOUNT
Balance December 31, 1927\$2,421,984.35 Net Income for year ended December 31, 1928, before Interest and
Taxes
\$4,113,521.91 LESS:
Adjustments applicable to prior
Federal Income and State Taxes— Current Year
Preferred Dividends
Interest Paid on Borrowed Money 36,312.84 727.514.01
Surplus December 31, 1928
J. J. NEWBERRY, E. A. NEWBERRY, Treasurer

CURRENT LIABILITIES:	
Accounts Payable, Bonuses, Interest, etc.	\$1,291,301.11
Provision for Federal and State Income Taxes	198,284.77 71,886.00
Dividend Payable	11,000.00
	1,561,471.88
PURCHASE MONEY MORTGAGES	
ON REAL ESTATE	927,000.00
CAPITAL STOCK: Preferred Stock 7% Cumulative, Par Value \$100.00 per share: Authorized and Issued, 50,000 Shares\$5,000,000.00	
Common Stock, No Par Value:	
Authorized 400,000 shares	
Unissued 160,380 shares	
Outstanding 239,620 shares 3,055,531.89	8.055,531.89
SURPLUS	3,386,007.90
	313,930,011.67

CERTIFICATE OF AUDITORS

We have examined the books and accounts of J. J. Newberry Company and Subsidiary Operating Companies (except those of Brittan Bros., Inc.) for the purpose of verifying the assets and liabilities as at December 31, 1928, and have prepared therefrom the above Consolidated Balance Sheet in which we have incorporated the financial statement submitted by Kinman-Morris & Co., Certified Public Accountants of Spokane, Washington, in respect of Brittan Bros., Inc. We certify that, in our opinion, the foregoing Balance Sheet correctly presents the combined financial position of the companies at December 31, 1928.

PEAT, MARWICK, MITCHELL & CO.

New York, N. Y., February 27, 1929.